# COUNTY ADMINISTRATIVE OFFICE Mark Uffer

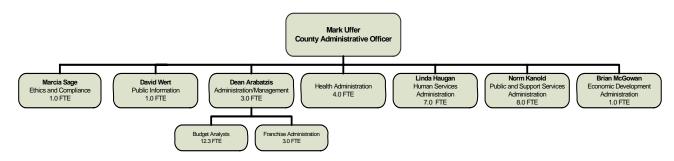
#### MISSION STATEMENT

The mission of the County Administrative Office (CAO) is to maximize constituent services and satisfaction by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

# STRATEGIC GOALS

- 1. Facilitate, support and ensure the implementation of decisions by the Board of Supervisors.
- 2. Promote the effective and efficient delivery of countywide services through the use of contemporary management tools.
- 3. Ensure the overall financial health of the County of San Bernardino.

# **ORGANIZATIONAL CHART**



# **SUMMARY OF BUDGET UNITS**

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
County Administrative Office	4,204,181	-	4,204,181		21.3
Franchise Administration	295,845	-	295,845		3.0
Litigation	388,681	-	388,681		-
Joint Powers Leases	20,837,293	-	20,837,293		-
Health Administration	157,188,824	142,188,824	15,000,000		4.0
Medical Center Lease Payments	54,023,686	54,023,686			-
Master Settlement Agreement	20,721,089	16,423,588		4,297,501	-
Federal Forest Reserve	73,131	67,701		5,430	-
Public and Support Services Administration*	1,656,319	-	1,656,319		9.0
Human Services Administration**	1,254,421	1,066,258	188,163		8.0
Economic Development ***	314,740	-	314,740		2.0
TOTAL	260,958,210	213,770,057	42,885,222	4,302,931	47.3

- \* Detail of this budget is in the Public and Support Services Section.
- \*\* These costs are included in the Human Services Administrative Claim budget unit in the Human Services Section.
- \*\*\* These costs are included in the Economic Development budget unit in the Economic Development Section.

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures and policy items requests.



# **County Administrative Office**

### **DESCRIPTION OF MAJOR SERVICES**

The CAO is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

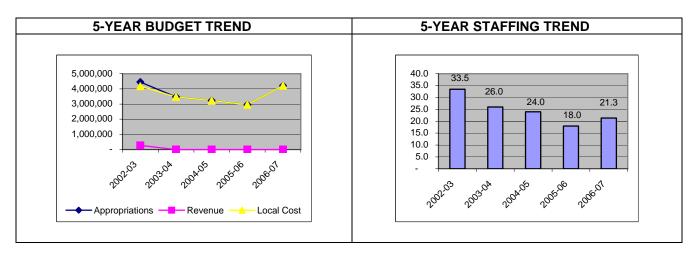
The County Administrative Officer oversees the operations of county departments whose department heads are appointed by the Board of Supervisors or County Administrative Officer, and assists in the coordination of activities of departments headed by elected officials. Additionally, the CAO oversees the Public and Support Services Administration (PSSG) and Human Services Administration. PSSG departments plan and implement facility and infrastructure development and maintenance programs (roads, flood control, buildings); provide public services in unincorporated communities (planning, fire, special districts, parks, museums); and serve departmental needs (vehicles, space, leasing). Human Services departments are responsible for the county social service programs under applicable mandatory federal and state regulations. These departments are Transitional Assistance, Children's Services, Adult Services, Preschool Services, Child Support Services and Veterans Affairs.

Within the County Administrative Office resides a Health Administration function that provides administrative oversight for the health related departments and seeks to expand and coordinate collaborative opportunities among those departments. Health Administration also coordinates major health financing issues, such as realignment, medical center debt financing, and disproportionate share hospital funding.

The CAO is also responsible for coordinating county activities with other local government entities, including cities and other counties.

Finally, the CAO is responsible for the county's long-term debt functions and capital improvement program.

### **BUDGET HISTORY**



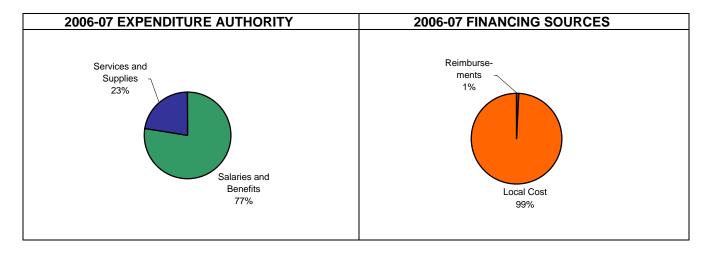
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Budget 2005-06	Estimate 2005-06
	2002-03	2003-04	2004-03	2003-00	2003-00
Appropriation	4,019,214	2,909,684	3,155,583	3,816,354	3,764,652
Departmental Revenue	81,899	<u> </u>	<u> </u>	-	-
Local Cost	3,937,315	2,909,684	3,155,583	3,816,354	3,764,652
Budgeted Staffing				23.3	



NA - -1:4: - -1

### **ANALYSIS OF PROPOSED BUDGET**



GROUP: Administrative/Executive DEPARTMENT: County Administrative Office

FUND: General

BUDGET UNIT: AAA CAO FUNCTION: General

**ACTIVITY: Legislative and Administrative** 

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation Salaries and Benefits Services and Supplies Central Computer Equipment Transfers	3,333,689 844,137 33,607 20,000 28,148	2,642,075 319,025 25,391 - 4,907	2,657,499 257,582 22,372 - 4,958	2,304,776 456,880 29,279 36,824 16,280	2,426,659 481,436 27,517 - 16,280	3,269,762 930,433 26,225 - 17,125	843,103 448,997 (1,292) - 845
Total Exp Authority Reimbursements Total Appropriation	4,259,581 (240,367) 4,019,214	2,991,398 (81,714) 2,909,684	2,942,411 (87,828) 2,854,583	2,844,039 - 2,844,039	2,951,892	4,243,545 (39,364) 4,204,181	1,291,653 (39,364) 1,252,289
Operating Transfers Out Total Requirements  Departmental Revenue State, Fed or Gov't Aid	4,019,214	2,909,684	301,000 3,155,583	920,613 3,764,652	2,951,892	4,204,181 -	
Total Revenue Local Cost Budgeted Staffing	81,899 3,937,315	2,909,684	- 3,155,583	- 3,764,652	- 2,951,892 18.0	- 4,204,181 21.3	- 1,252,289 3.3

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated Labor agreement, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

Other significant changes to salaries and benefits include the following midyear approved additions: 1.0 Chief County Compliance and Ethics Officer, 2.0 Principal Administrative Analysts, 1.0 Administrative Analyst to provide CAO support the Economic Development Agency, 1.0 contract Special Projects Coordinator, 1.0 contract Grant Coordinator, and 0.3 contract Administrative Analyst to assist with the transfer of the court house facilities to the State. These additions were offset by the deletions of 3.0 Administrative Analyst positions, two of which were deleted when the Principal Administrative Analysts positions were added and the other, which was de-funded when the grant coordinator was hired under a contract.

Services and supplies increases are the result of the County Administrative Office's continuing efforts for improving the public's perception of county government. Specifically, appropriations are designated for continuing the Service First Program that establishes consistent service standards and expectations for all



county employees and for expansion of media needs that will provide the CAO with a variety of mechanisms to raise public awareness of county services. In addition, increases in appropriations are for planned hardware/software purchases, training, special departmental expense and general maintenance.

Other changes in appropriation include an increase in reimbursements for the additional support services this office will provide in the transfer of court facilities to the state.

PERFORMANCE MEASURES					
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07			
Percentage of departments implementing the performance measurement system.		100%			
Increase on-going set asides.		10%			

